

DAVENPORT PUBLIC LIBRARY STRATEGIC PLAN 2022-2024

GOALS & STRATEGIES

MISSION

Connect a diverse community to resources that inform, enrich, educate, and entertain.

VISION

Davenport Public Library will create a community-wide culture of learning in which all citizens use the library and see themselves reflected in the services and staff."

GOAL 1: IMPROVE MARKETING

Objective: Refine and implement a strategic marketing plan to reach more residents and inform them of the scope of Library services.

ACTION PLANS:

- 1. Research ways to reach specific audiences with a focus on targeted population groups currently under-represented among Library users.
- 2. Develop and implement targeted messages for specific audiences.
- 3. Leverage partnerships to reach targeted audiences.
- 4. Develop a list of key informers for targeted audiences.
- 5. Market community center at Fairmount.
- 6. Train and encourage Board and key volunteers to share information in their networks.
- 7. Identify and implement messaging in other media and through other avenues as appropriate to reach targeted audiences.
- 8. Reinstate perks program for Library cardholders.
- 9. Complete outreach activities to targeted groups as identified in Goal #2.
- 10. Expand virtual programming to provide additional access to patrons unable to attend in person.

Objective: Expand what current patrons know about Library services.

- 1. Train staff to inform patrons of other Library services.
- 2. Leverage partnerships to expand information sharing.
- 3. Leverage the city's neighborhood project and attend meetings.
- 4. Create a Library Ambassadors program.



Objective: Advocate for the library and its services through natural partnerships.

ACTION PLANS:

- 1. Identify opportunities and develop a schedule for Board and key volunteers to share Library information on social media and community events.
- 2. Develop elevator speeches.
- 3. Identify opportunities and develop materials and a schedule for Board and key volunteers to engage with city council members.
- 4. Create a Library Ambassadors program.

GOAL 2: BETTER REACH UNDERSERVED COMMUNITIES

Objective: Identify underserved communities.

ACTION PLANS:

- 1. Partner with city neighborhood services to identify pockets of need.
- 2. Work with the school district to identify neighborhoods with poor transportation access.
- 3. Use existing library data to identify underserved communities.
- 4. Strategically partner with cultural and human service organizations to identify underserved communities and their needs.
- 5. Use the knowledge of the Library social worker to train staff on how to reach underserved communities.

Objective: Strategically attend more community events to reach more underserved communities.

- 1. Attend Good Neighbor meetings.
- 2. Get invited to attend Council Ward meetings.
- 3. Use existing library data to identify underserved communities.
- 4. Review the community calendar.

Objective: Develop and offer programs that target specific underserved communities.

ACTION PLANS:

- 1. Partner with local businesses to offer unique programs that target underserved communities.
- 2. Leverage partnerships with local colleges and schools.
- 3. Develop an outreach program to reach specific populations in need of early literacy and educational support.
- 4. Offer local history programming that represents the diversity of the community.
- 5. Park OWL at mobile home parks, low-income housing, and other key areas.
- 6. Strategically partner with cultural and human service organizations to develop and offer programs that target specific underserved communities.

Objective: Implement and evaluate the Library social worker program to determine feasibility of continuation.

- 1. Learn from the social worker the best approach to implement the program.
- 2. Collect and review social work utilization data.
- 3. Collect and review social worker referral data.
- 4. Determine the cost-benefit of continuing the social worker program beyond city funding.
- 5. If viable, develop a funding plan to continue with the social worker program beyond city funding.

GOAL 3: BETTER ENGAGE UNDERSERVED OR UNDERREPRESENTED COMMUNITIES IN OUR FACILITIES

Objective: Evaluate materials and collections to determine what meets the needs of specific community groups.

ACTION PLANS:

- 1. Reach out to community groups to determine needs.
- 2. Display artwork that represents the entire community.
- 3. Ensure that the local history collection represents diverse aspects of the community.

Objective: Evaluate and develop programming to determine what meets specific community needs.

ACTION PLANS:

- 1. Identify needs that the Community Center at Fairmount can offer.
- 2. Offer programming that meets diverse community needs.
- 3. Ensure that the local history programming represents diverse aspects of the community.
- 4. Work with Parks Department to program Community Center at Fairmount.

Objective: Ensure a welcoming culture for all patrons.

ACTION PLANS:

- 1. Develop staff training and communication to encourage customer service and community engagement, especially to new users.
- 2. Evaluate staff on engaging all patrons.
- 3. Identify ways to use native languages in strategic ways.

Objective: Diversify staff to better reflect the community at large.

- 1. Create staff diversity goals.
- 2. Review hiring and advertising practices.
- 3. Reach out to community partners to share open jobs.
- 4. Create a culture that welcomes diverse staff.
- 5. Recruit future librarians from diverse backgrounds from high schools and colleges.

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321 N. Main Street Davenport, IA 52801 (563) 326-7832 www.davenportlibrary.com